INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS



Best Practices for Treasurers

January 22-23, 2019

Presenters:

- Mathew Golsteyn IAFF
 Chief of Operations
- Ryan Weber IAFF Assistant to the General Secretary-Treasurer for Finance and Membership
- Travis Chipman L-43 Portland Secretary/Treasurer
- Bill Dodd, L-710 Coeur D Alene Treasurer



Today's Objectives

- Define fiduciary responsibilities of the IAFF Local Union Secretary-Treasurer or Secretary and Treasurer
- Review recordkeeping and reporting requirements
- Discuss internal controls
- Discuss current technology and resources available



Treasurer's Fiduciary Responsibility

"The function of the local union treasurer is to keep an accurate and appropriate record of all financial transactions of the local union..."

"Financial recordkeeping includes the maintaining of all receipts, such as income from dues, investments and interest..."

"It also includes a complete accounting of all expenditures..."

Excerpts from IAFF Local Union Financial Responsibilities & Management

http://www.iaff.org/library/gst.html?



Treasurer's Fiduciary Responsibility

Accounts Receivable:

• Receive all funds due the local and insure funds are regularly deposited into bank account

Accounts Payable:

• Disburse money owed by the local providing appropriate documentation

Members/Dues Records:

• Maintain current records of members including dues payments

Independent financial inspection & filing requirements:

- Make records available for periodic inspection
- Forward annual financial report to the IAFF
- <u>http://www.iaff.org/library/pdfs/LocalUnionAuditorsReport2%20(fillable).pdf</u>
- File IRS Form 990 & DOL Form LM (if applicable)



Safeguarding Local's Assets

Bank Accounts

- Checking & savings accounts (if possible)
- Deposit funds received as soon as possible
- Separate account for PAC
- No comingling funds (ie. monies received from fundraising)
- Petty cash not to exceed \$100



Safeguarding Local's Assets

Account reconciliations are key to completeness and accuracy

- Bank reconciliations
- Credit card statements
- Investment statements

Do NOT change figures in prior fiscal years

Implement a separation of duties relating to financial recordkeeping

 Have bank statements delivered unopened to someone not responsible for writing/signing checks or reconciling the bank account



Safeguarding Local's Assets

Corporate Credit Cards

Invaluable financing tool, but can create unique risks that require careful consideration.

3 key internal controls to put in place:

- 1. Formal credit card policy
- 2. Substantiation
- 3. Monthly reconciliation and review



Safeguarding Local's Assets

Corporate Credit Cards

Additional controls to consider:

- Set monthly and overall credit limits for all credit cards issued
- Perform initial and annual credit checks on all individuals issued a credit card
- Disallow cash advances
- Prohibit use for personal charges
- Set up monitoring with credit card issuer to allow notification of unusual activity
- Review expense/usage trends and compare against budgeted amounts



Safeguarding Local's Assets

Membership

- Members must pay dues monthly, no later than 15th of the month
- Notify member if delinquent
- Report monthly of delinquent members
- Suggested dues should be 1% of top-step firefighter salary



Safeguarding Local's Assets

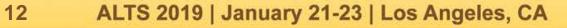
"Only large locals need to create an annual financial budget."

- Obligation to membership to ensure that funds are properly accounted for and disbursed efficiently, regardless of local's size.
- A budget provides a roadmap for current year operations.
- All locals need to utilize the budget process
 - A budget provides a road map for current year operations "and assist in identifying historical spending trends when utilized on an annual basis".



Safeguarding Local's Assets: Budget Sample

	20XX Budget	20XX Actual		Variance
Revenue:				
Member Dues	\$ 43,979.00	\$ 41,698.00	\$	(2,281.00)
Initiation Fees	 1,140.00	1,135.00		(5.00)
Total Revenue	\$ 45,119.00	\$ 42,833.00	\$	(2,286.00)
Expenses:				
Officer Honoraria	\$ 6,853.00	\$ 7,099.00	\$	246.00
<u>Administration</u>				
Field Reps	2,010.00	1,950.00		(60.00)
Mileage	1,750.00	1,177.87		(572.13)
Meals	1,050.00	560.00		(490.00)
Telephone	600.00	570.94	4	(29.06)
Unemployment Ins.	1,500.00	1,500.00		-
Miscellaneous	750.00	222.03		(527.97)
<u>Meetings</u>				
Mileage	550.00	343.62		(206.38)
Meals	360.00	251.95		(108.05)
Other	E0.00			(50.00)





Safeguarding Local's Assets

Independent inspection:

Required by the IAFF Constitution and By-laws to be performed annually

Copy forwarded to the IAFF General Secretary-Treasurer within 180 days of local's fiscal year-end

Report available on GST web page:

http://www.iaff.org/library/pdfs/LocalUnionAuditorsReport2%20(fillable).pdf



Safeguarding Local's Assets

Independent inspection:

Local No.	
City & State	
Year ended	
IAFF LOCAL UNION FINANCIAL REPORT	

YES

GENERAL INSTRUCTIONS

This annual report should be prepared and certified by the local union trustees. The original shall be forwarded to the IAFF General Secretary-Treasurer, 1750 New York Avenue, NW, Washington, DC 20006, within 180 days after the close of the local's fiscal year. A copy shall be retained in the files of the local union in accordance with the International Constitution.

Annually, the local union shall perform an independent inspection of the local's adherence to IAFF's financial policies and procedures contained in "Local Union Financial Responsibilities & Management" and answer the following questions based on their inspection.

- 1. All cash receipts are required to be deposited into the local's bank account.
- 2. All disbursements are required to be paid by check or electronic funds transfer.
- Two signatures are required on every check and an independent individual reviews the bank statement to ensure adherence to disbursement policies.
- 4. An invoice or other supporting documentation is required for every expenditure.
- 5. Signing blank checks is prohibited.
- Checks made payable to cash are prohibited.
- 7. Minutes of membership and executive meetings are required.
- 8 Was the trustees' annual Local Union Financial Report for the prior year

INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS

NO



Safeguarding Local's Assets

Independent inspection:

Local No.	
City & State	
Vear ended	

s

REVENUE:

\$

- 2. Per Capita received
- Interest
- Special event receipts
- 5. (less) Costs of special event
- 6. Net special event revenue (line 4 minus line 5)
- 7. Other revenue (list)*

8. Total revenue

EXPENSES

- 9. Salaries and payroll related expenses
- 10. Travel expenses
- 11. Occupancy, rent, utilities, and maintenance
- 12. Office expense and supplies
- 13. Professional fees
- 14. Printing, publications, postage, and shipping
- 15. Per Capita Tax and fees
- 16 Other expenses (list)*



Federal Filing Requirements

<u>ALL</u> locals are required to complete a Form990 annually and file with the Internal Revenue Service.

The appropriate version of the form is as follows:

Size of Local	Form required
Gross Receipts <= \$50,000	990-N
Gross Receipts < \$200,000 and Total Assets < \$500,000	990-EZ or 990
Gross Receipts >= \$200,000 or Total Assets >= \$500,000	990

Filing deadline is the 15th day of the 5th month following the end of the fiscal year.



Federal Filing Requirements:

Locals are required to obtain a nine digit Employer Identification Number (EIN) (ie. – 12-3456789).

An EIN can be obtained either online at:

https://sa2.www4.irs.gov/modiein/individual/index.jsp

or by phone at (800) 829-4933

IAFF affiliates fall under the IAFF blanket exemption (0160) as a 501(c)5 not for profit organization.

Note that failure to file a Form 990 for 3 consecutive years will result in the IRS revoking your not for profit status.



Federal Filing Requirements:

REMINDER

An organization cannot file Form 990-N until after the end of its tax year. For example:

Calendar Year Filers

If your organization wishes to file Form 990-N for tax year 2016 and uses a calendar year (Jan. though Dec.) as its tax year, it must wait until January 1, 2017, to file Form 990-N.

Fiscal Year Filers

If your organization wishes to file Form 990-N for tax year 2016 and uses a fiscal year (for example, Oct. 1, 2015 through Sept. 30, 2016) as its tax year, it must wait until Oct. 1, 2016, to file Form 990-N.

The IRS determines the filing year using the beginning date of the organization's fiscal period.



Federal Filing Requirements:

HOW TO FILE

Open the electronic filing page at <u>https://sa.www4.irs.gov/epostcard/</u>.

First Time Users	Returning Users
If this is the first time you are using this online service, we will need to verify your identity before we proceed.	Log in below if you've previously registered through any of the following applications:
GET STARTED	Get Transcript Identity Protection PIN (IP PIN) Online Payment Agreement (OPA) ePostcard Usemane
	Mask Usemane
	Eorgot Username

First Time Users: Select GET STARTED.

Returning Users: Enter your Username and select LOG IN. Skip to STEP 6 of this user guide. If you registered before February 18, 2016, you must register again as a First Time User. Your user name and password from Urban Institute will not work.



Federal Filing Requirements:

Form	Requirement
LM-1	Initial information report
LM-2	Total annual receipts of \$250,000 or more and those in trusteeship
LM-3	Total annual receipts of less than \$250,000, if not in trusteeship
LM-4	Less than \$10,000 in total annual receipts, if not in trusteeship



Federal Filing Requirements:

Forms LM-2, LM-3, & LM-4 must be filed within 90 days after the end of your fiscal year.

Form LM-2 must be filed electronically.

Forms LM-3 and LM-4 may be filed electronically.

Visit <u>http://www.dol.gov/olms/</u> for more information.



Record Retention:

Term	Document
Life of organization	Charter, Seal, Constitution and By-laws Minutes of: • Membership meetings • Executive Board meetings • All special meetings
2 years	Election results
3 years	Internal Revenue Service statutes vary in limitation, but are generally 3 years
3-5 years	Most accounting records (dependent upon statue of limitations)
5 years	LM records



Record Retention:

For additional information:

Visit the General Secretary-Treasurer's resource library at:

http://client.prod.iaff.org/#contentid=11165



GST Website Resources (overview)

- Local Union and Officer manuals
- Tax (990-N), Financial, and Recordkeeping guidance
- Local Union Financial Report
- Supply Order Forms
- IAFF C&B, Convention Proceedings and Board Minutes

DISCLAIMER: These are recommended "best practices" and should be established within your local's policies



Sub-contractor vs Employee

- Who has control over what the worker does and how the worker does his or her job?
- How is the worker paid, are expenses reimbursed, who provides tools/supplies?
- Does the worker have similar clients?
- Are there written contracts or employee benefits?
- See IRS 20 question test
- Voluntary Classification Settlement Program



Sub-Contractor vs Employee Scenario's

- Union Officers
- Work Replacement
- Other Scenarios?
- Visit these links for further information

o<u>https://www.irs.gov/businesses/small-businesses-self-</u> employed/independent-contractor-self-employed-or-employee

ohttps://www.walthall.com/wp-content/uploads/2014/09/IRS-Indep-Contr-20-Point-Checklist.pdf



Federal Filing Requirements:

Form	Title	Purpose	Due Date
1099-Misc	Statement of Recipients of Miscellaneous Income	Used to report non-wage income or fees to non-employees	Due to Recipient - January 31 Due to IRS - January 31
1096	Annual Summary and transmittal of U.S. Information Returns	Used to summarize and transmit copies of Form 1099	Due to IRS - January 31



Payroll

- Setup State Withholding and Unemployment accounts
- Setup Worker's Compensation Insurance
- Get an EFTPS account for IRS deposits
- Make sure you file all 941's and submit payments on time
 - If your 941 deposit is over \$2,500 for the quarter you need to send it to them monthly



Federal Filing Requirements:

Form	Title	Purpose	Due Date
940	Employer's Annual Federal	Used to report unemployment	January 31 (ten days later if all
	Unemployment Tax Return	tax paid by an employer	deposits have been made)
941	Employer's Quarterly	Used to report social security	April 30, July 31, October 31, and
	Federal Tax Returns	and income tax withheld by	January 31
		the employer	
W-2	Wage and Tax Statement	Used to report wages, tips,	Due to Recipient - January 31
		other compensation, withheld	Due to Social Security
		income and FICA taxes	Administration - January 31
W-3	Transmittal of Income and	Used to transmit copies A of	Due to Social Security
	Tax Statement	Form W-2 for all employees	Administration - January 31



Year End Responsibilities:

- 990 Tax Return
- State Tax Return (AZ, CA, NY, TX)
- IAFF Audit/Review
- Payroll W2's, W3, 940,941 and State forms
- 1099's and 1096
- DOL LM Forms (Federal Firefighters)



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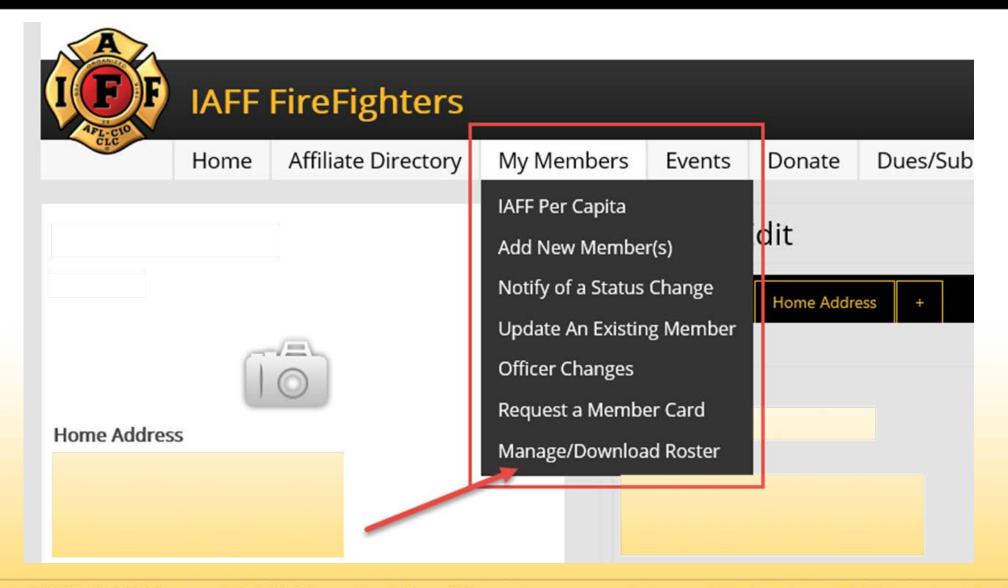
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IAFF FireFighters				Sign Out Jeramiah Cart
Home Affiliate Directory My Me	mbers Events Donate Due	es/Subscriptions My Profile		
	Address Edit			My Profile
	Local Address Home Address	+		My Activity
			1	My Upcoming Events
$ \bigcirc$		✓ Preferred Mailing	Address	Update Password
Home Address		 ✓ Preferred Billing Address ✓ Preferred Shipping Address 		Manage Automatic Payments
1		V menericu snippin	g Address	EMS License/Certificate
				Staff Hotel Link
ID	My Profile		/	
	IAFF Member ID	District	05-District 5	
MY COMMITTEES	Prefix mr.	Local Number		
	First Name	Local Name		
Committee Name Position	Informal	Member Type	Member	
	Middle Name k.	Status	Active	
	Suffix	Email		
	Gender Male	Mobile Phone		
	Date of Birth 6/14/1975	Motorcycle Group Member Number		



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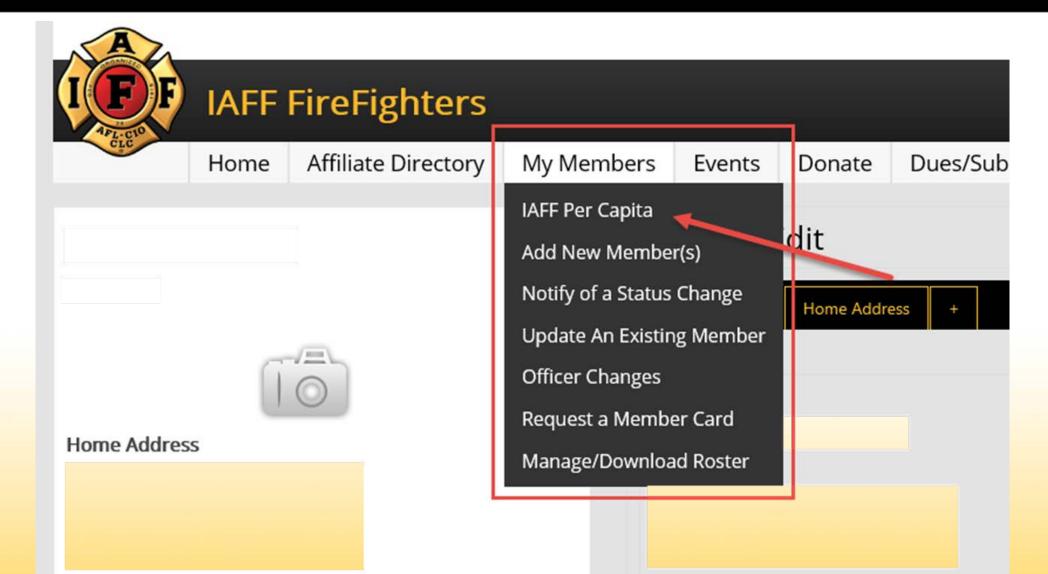
IAFF FireFighters	Sign Out Bradley Cart				
Home Affiliate Directory My Members Events Donate Dues/Subscriptions My Profile					
To view or download a complete roster, please leave both fields (Last Name and First Name) blank and click the Find button.	My Members				
Search/Edit members: enter an individual's name. Sort the list by clicking on a column header.	IAFF Per Capita				
 To edit an individual's information, click on the hyperlinked ID number. To download the entire roster, click on the preferred download program button on the right. 	Add New Member(s)				
	Notify of a Status Change				
United Scottsdale Fire Fighters Association	Update An Existing Member				
Manage Member Roster (Download/Edit)	Officer Changes				
Active Member Roster	Request a Member Card				
Last Name Starts With	Manage/Download Roster				
First Name Starts With					
Find Please enter your search criteria to view results					

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Current Per Cap as of 12/23/2016

The account for L(is current, no payment is owed at this time. Balance is \$0

Your Local's monthly per capita tax payment to the IAFF may be transmitted electronically, rather than by sending a check. To send an electronic payment, start by clicking your mouse on the "Pay Online" link below. After a one-time set-up process, once the payment and bank information is confirmed on a payment screen on your computer and you send the payment, you will receive an email confirmation of the payment within just a few minutes.

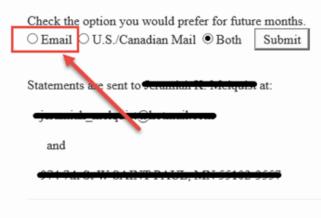
At this time, the IAFF can only accept electronic payments of per capita tax. Payment for any supply orders or EDF loan installments must still be made by sending checks to the IAFF (with any check you send, please indicate what it relates to, e.g., a supply order or EDF loan). In addition, changes to your local's membership roster (e.g., new members, retirements, address changes, etc.) must still be transmitted in writing (email is permitted) to the IAFF Membership Department each month that they occur.

Should you have any questions about making electronic per capita payments, please call IAFF staff member Demetrius Williams at 202-824-8634.

Locals may receive Per Capita statements via email or U.S./Canadian mail.

Go Paperless! Sign up for email only. Quick, easy, convenient.

Secretary-Treasurers need to indicate their preference.





Date

IAFF FireFighters							
Home	Affiliate Directory	My Members	Events	Donate	Dues/Subscriptions	My Profile	
ransaction Date	ction Date Activity Type		Amount	Description			My Profile
/21/2013	MEETING		425.00	425.00 Vincent J. Bollon Affiliate Leadership Training Summit			My Activity
22/2012	MEETING		250.00	250.00 IAFF 51st Convention			
17/2011	MEETING		425.00	425.00 Affiliate Leadership Training Summit			My Upcoming Events
21/2010	MEETING		250.00	IAFF 50th	Convention		Update Password
							Manage Automatic Payments
							EMS License/Certificate

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Fundraising:

Section 6113 of the Internal Revenue Code provides that certain tax-exempt organizations that are not eligible to receive tax deductible charitable contributions must disclose, in any fundraising solicitation, in an express statement (in a conspicuous and easily recognizable format) "<u>that contributions</u> to the organization are not deductible for federal income tax purposes as charitable contributions."



Fundraising:

- Setup a 501c3 if you want a tax deductible way of fundraising
- It is a separate organization from your local
 - File with your Secretary of State for new non-profit association or corporation
 - Need specific IRS language for purpose and dissolution clauses
 - New EIN
 - Bylaws
 - Bank Account
- No political activity
- Same 990 filing requirements



Fundraising:

- Apply for exemption on Form 1023 or 1023-EZ
 - Revenue projected to be less than \$50,000 Form 1023-EZ, filing fee of \$275
 - Revenue projected to be more than \$50,000 Form 1023, filing fee of \$600



Union Dues:

What Do Your Members Pay

- Monthly Amount
- Percentage Based on top step FF
- Percentage based total pay

Dues Increase

- Based on membership vote
- Amount needed in your working account or reserves



Proactive Transparency

- What is this term?
 - The highest form of transparency. More than just a catch word.
- How you can apply this to your large or small local.
 - o Budgets
 - Meeting documents
 - o Station visits



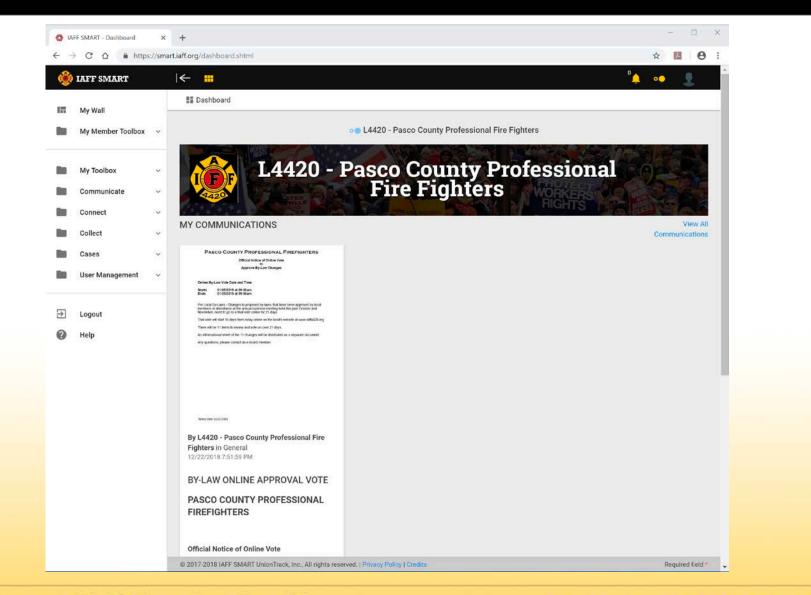
IAFF SMART

IAFF SMART is an online platform designed to accommodate most (if not all) of a local unions' management needs. Enabling and facilitating the *COMMUNICATION* and *CONNECTION* between the local and its' members. As well as the *COLLECTION* of data and funds.

There is NO COST to the Local to utilize the platform.

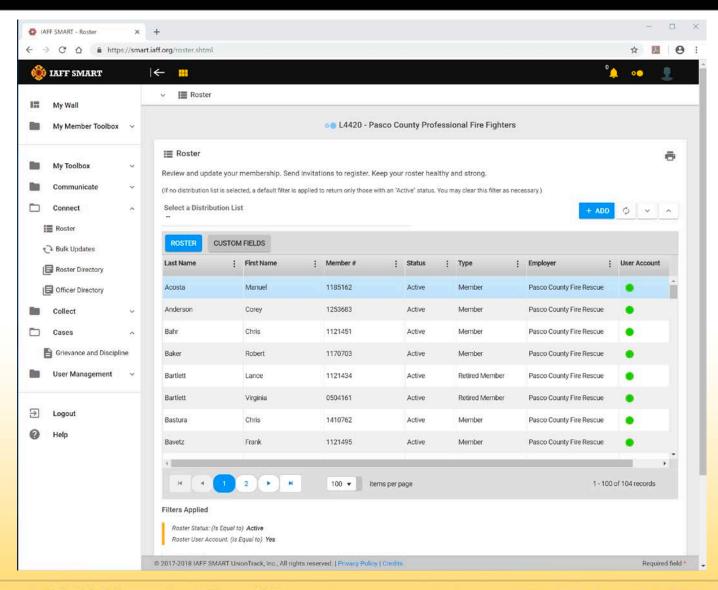
Some key features: Dues, PAC, Charity fund collection, annual reporting, roster maintenance, officer and member communication.







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Revoked Tax Status?

- You **NEED** to get it reinstated! The IRS can come after you for corporate taxes.
- File for reinstatement on Form 1024, filing fee \$600
- Depending on how long you have been revoked you may need to file a 990-EZ or 990 for all open years. There are different rules to follow based on when you were revoked and what your revenue is. See IRS Revenue Procedure 2014-11



Questions?

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